NON-COMPETE VERSUS NON-SOLICITATION

NATIONAL CONCRETE BURIAL VAULT ASSOCIATION

THE NEW LANDSCAPE FOR EMPLOYERS

Written by Poul Lemasters, NCBVA Legal Counsel | April 2023



The Federal Trade Commission (FTC) has proposed a rule that would ban all non-competes. The Rule, known as the *hold on to your seats for this one* – okay, actually it's the Non-Compete Clause Rule or Rules Concerning Unfair Methods of Competition, would ban all non-competes. Understand that *all non-competes* includes both all future non-competes as well as those already in existence. You read that correctly. This rule, if implemented, would reach back and void all current non-competes.

WHY DOES THE FTC THINK NON-COMPETES ARE AN ISSUE?

You are probably now asking why this is an issue and why the FTC thinks it needs to be fixed. Here is what the FTC states. Over 30 million people in the United States are bound by a non-compete clause (that's 1 in 5 of you reading this article right now). The FTC has shared data as to what happens because of these non-competes.



• First, the FTC states that non-competes reduce employee wages, because an employer does not have to worry about them leaving – allowing employers to suppress wages. The

FTC believes a ban on non-competes could increase wages as much as \$300 billion per year.

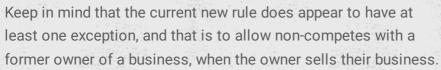
- The FTC also believes that non-competes stifle new ideas as well as new businesses.
 The thought process is that someone who is under a non-compete is inhibited from sharing new ideas because they can't share them with new companies, but rather only the company they work for currently.
- Lastly, the FTC argues that non-competes exploit workers, because they take away
 bargaining power due to the typical take-it-or-leave-it contracts that employees must
 choose. Once under a non-compete, the worker can no longer ask for anything, for fear of
 not being able to work anywhere.



WHAT DOES THE PUBLIC THINK?

Whatever the reasoning is, it has created quite the debate and comments from the public. Currently, the FTC has issued a notice of proposed rulemaking (NPRM), which allows the public to submit comments sharing their support or non-support of a proposed rule. The comment period was set to expire on March 20, allowing the typical 60 days to respond. But, the FTC extended the public comment period by 30 days, until April 19. As of the time of this article, there are over 12,000 published comments both for and against this proposed rule.

ARE THERE ANY EXCEPTIONS TO THE NEW RULE?





There could be limits to this exception as to the number of owners – stating that a non-compete is only for an owner with more than 25% ownership. However, it does not appear likely that non-competes on other family members would be allowed. Also, this would include not allowing non-competes on key employees.

This article is meant to address the overall concept of non-competes and non-solicitation in the workplace. We can save the "What Do We Do to Protect Our Business From the Former Owner" article for another issue. For now, let's just understand and get worried about employees . . . oh, and independent contractors too.

So, what exactly is a non-compete and a non-solicitation? First, they are both considered restrictive covenants, meaning they restrict some part of an employee's ability to work. Any restrictive covenant is carefully viewed by the court, because there is a general belief that people should be able to work when, where, and how they want. However, there can be limitations and exchanges based on agreements between employers and employees.

WHAT IS A NON-COMPETE?

A non-compete (also known as a covenant not to compete or simply a CNC) is the most restrictive covenant, because it restricts a person's ability to work for any competing business. This means that if I work for Company A, and they fire me or I quit, then I may be restricted from working for any other business that competes with Company A. Typically there are limits to a per



that competes with Company A. Typically, there are limits to a non-compete that include length of time, geographical area, and the exact element that determines what is protected – which helps define competition. All of these factors must be reasonable for the non-compete to be enforceable.

Scenario #1

Let's say I am a shoe salesperson at a local shoe store. I am a pretty darn good – like Al Bundy good – shoe salesperson. My employer has me sign a non-compete, possibly when I was first hired or maybe when I became a manager. The non-compete states that if I leave, for any reason, then I can't compete at any other shoe store located in a 100-mile radius for a period of 5 years. This would most likely be viewed as unreasonable, because the area is too large, the time is too long, and all shoe stores is too broad of a category.

Scenario #2

Let's say I work for Company A, which is a construction shoe company that specializes in steel-toed shoes (with their own special steel-toe method). I am one of only a few sales people that has knowledge of this process, my non-compete is limited to 2 years, still a 100-mile radius, but the competition is defined as those shoe stores that specialize in the sale of construction shoes. Well, now we may have a valid non-compete. In fact, in this example, the employer may even be able to argue that because the competition is so specific, the area it covers should be 250 miles.

Now, we start to see possibly one of the biggest problems with non-competes; what is reasonable? It can become very subjective very quickly. The court's main concern, when determining reasonableness, is balancing the employee's ability to earn a living against the company's need to protect its business. The other issue is that a non-compete that may appear completely unreasonable, say for example a non-compete on an employee who works for a fast-food chain (yes, these are out there), is enforceable against an employee unless the employee decides to fight it. This means going to court; which means hiring an attorney; which also means spending money. Unfortunately, many times the person with the most money wins at defending a non-compete. In the same manner, a perfectly valid non-compete can be

completely ignored. Unless an employer tries to enforce the non-compete (meaning the court, lawyer, money thing), the non-compete will not work.



WHAT IS A NON-SOLICITATION COVENANT?

Compare the non-compete to the non-solicitation covenant.

While the non-compete restricts all work, the non-solicitation only restricts your interactions – but allows you to work anywhere. How does it restrict your interactions? Typically, a non-solicitation covenant will state that as an employee, if you leave, you are prohibited from soliciting:

- Any employees from where you worked (i.e. trying to get fellow employees to quit and come work at your new place).
- Any vendors that were vendors at your work (i.e. trying to get the same deals or use specific products from your former employer at your new employer).
- Any clients or customers (i.e. people that are current, former, and potentially future customers or clients that are associated with your former company - this is the most common).

The non-solicitation covenant, because it does not restrict where you work, is not limited by a geographic area and can also work easily on independent contractors (an area where a non-compete has less enforceability, at least currently).

Keep in mind that a non-solicitation agreement still has its limitations. A non-solicitation still must be narrow enough to only protect what the company can prove is worth protecting – meaning it can't be so broad as to limit the employee from working. Also, non-solicitation agreements must be fair in time, like a non-compete.

One other item to consider is the ability to freely leave an employer. Some agreements, non-solicitation included, have damage provisions that automatically kick in upon leaving an employer. These are generally invalid, as they do not allow an employee their right to leave a business and can invalidate your agreement as well.

ARE THESE AGREEMENTS ENFORCED?

Commonly, courts are more likely to enforce and find a nonsolicitation agreement valid versus a non-compete, because there is no issue of an employee being able to make a living since the employee can continue to work anywhere. In fact,



certain states, such as California, prohibit non-competes but allow the use of a non-solicitation agreement. Keep in mind, if a non-solicitation agreement becomes so restrictive that it prevents an employee from working, then the court may treat it as a non-compete and find it invalid. However, overall non-solicitations are easier to write, easier to enforce, and typically easier to get an employee to accept.

You may now be wondering why non-solicitation agreements are not used more often if they still protect a business and are more likely to be found valid and enforced. The most common reason is that while they are enforceable, it is harder to actually see the enforcement working, meaning this:

- If a former employee can't work anywhere in my competition area, say 50 miles, then it is
 easy for an employer to determine if they are following the terms of the agreement. If I
 find out that the employee took a job at a competitor within the 50-mile zone, it's a
 violation.
- If a former employee can work anywhere under a non-solicitation, but simply can't call former customers, then it is harder to physically see if the agreement is being followed.

Historically, employers like to *see* that their limitations are working – not *hope* they are working.

WHAT DOES THIS MEAN FOR MY BUSINESS?

What does this all mean for the future? If non-competes are banned, then it will change how employers protect from employees – especially key employees – that leave and try to take business with them. Businesses will have to adapt and adopt new ways, such as non-solicitation agreements, to protect their business. Also, it is not as easy as just writing a non-solicitation that says you can't take my customers and clients. Courts have held that if a non-solicitation is overly broad – preventing the employee from working with former or potential clients or customers – then it is basically a non-compete. And, based on the language of the proposed FTC rule, then you are back to square one.

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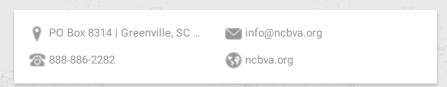


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